## REGIONAL SCHOOL DISTRICT 4 John Winthrop Middle School - Valley Regional High School

## 2023-2024 Proposed Budget

Regional School District No. 4 - FINAL 2023-2024 Budget as Approved at Referendum on May 2, 2023



A Mission-Driven Learning Community with a PK-12 Line of Sight

Kate Sandmann, Chair - Region 4 Board of Education Brian J. White, Superintendent of Schools Sarah Brzozowy, Ed.D, Assistant Superintendent Robert Grissom, Finance Director



## 2023-2024 School Year Budget Request

## **REGIONAL SCHOOL DISTRICT 4**

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## 2023-2024 School Year Budget Request

## **REGIONAL SCHOOL DISTRICT 4**

Regional School District 4 is part of a system of schools comprising the Chester, Deep River, Essex, and Region 4 school districts. The districts are governed by multiple Boards of Education and administered under the auspices of the Supervision District agreement. The Boards of Education are committed to providing a rigorous, challenging, and cohesive educational program for students PK-12.

#### **Regional School District 4**

Regional School District 4 provides middle and high school public education for the member towns of Chester, Deep River, and Essex. John Winthrop Middle School provides educational services for approximately two hundred and forty students in grades seven and eight. Valley Regional High School provides a comprehensive high school program for approximately five hundred fifteen students in grades nine through twelve.

John Winthrop Middle School has won a prestigious honor from The New England League of Middle Schools (NELMS), being named as a NELMS Spotlight School. John Winthrop Middle School is one of only a handful of middle schools across New England to receive this prestigious award. The NELMS Spotlight Award acknowledges the outstanding work of the faculty, staff, administration, Board of Education, and the community in the support of an excellent educational program based upon the best of middle school practices. The NELMS Spotlight Award validates that the John Winthrop Middle School community provides an exceptional educational program anchored in a rigorous curriculum, specialized instructional practices planned to meet the needs of young adolescents, skilled and supportive educators, a caring climate, communities that support student learning and healthy development, and a safe and healthy school environment, of all which develop caring and ethical citizens.

Valley Regional High School received the prestigious honor of being named one of the top 500 high schools across America by Newsweek Magazine based on the success of our students. The High School was also placed on the Advanced Placement honor roll. This award was given to Valley Regional High School for expanding opportunities for students to earn college credit through rigorous college level course work. Valley Regional High School has also received local, regional and national awards in fine arts and music.

Mrs. Melissa Morgan-Hostetler, Principal John Winthrop Middle School

Mr. Michael Barile, Principal Valley Regional High School



2023-2024 School Year Budget Request

**REGIONAL SCHOOL DISTRICT 4** 

# **FIVE YEAR STRATEGIC PRIORITIES 2023-2028**

The Chester, Deep River, Essex, and Regional School District No. 4 Boards of Education are presently engaged in a process to develop a set of Strategic Priorities which will guide the work of our schools for the 2023-2028 school years. While the Strategic Plan remains in development with the Boards of Education of Chester, Deep River, Essex, Regional School District No. 4, and the Supervisions District Committee, the agreed upon priorities are:

- 1. Teaching and Learning
- 2. Culture and Climate
- 3. Finance and Operations

Once finalized, these Strategic Priorities will guide the resource needs and budget development of our schools.



Regional School District 4 Chester - Deep River - Essex - Region 4 2023-2024 School Year Budget Request REGIONAL SCHOOL DISTRICT 4

#### **Average Daily Membership**

#### What is Average Daily Membership (ADM)?

Regional School District 4 provides public middle and high school education to the member towns of Chester, Deep River, and Essex. The costs associated with Regional School District 4 are assigned to member towns using a three-way allocation. The allocations are based on the Average Daily Membership (ADM) among the member towns. Average Daily Membership for the subsequent budget year is determined by the total number of students in each member town grades 7-12 based upon the Connecticut State Department of Education October 1 census of actual enrollment in the current year. Students educated out of district are assigned to the home district (special education, magnet schools and vocational agriculture) not including students attending Technical High Schools and Adult Education.

#### Average Daily Membership for the 2023-2024 Budget

Average Daily Membership is based upon a three-way allocation per state statute.

Total # of Students	<u>Chester</u>	Deep River	<u>Essex</u>	<u>Total</u>
Total # of Students	171	278	304	753
School Year 2023-2024	22.71% (171 Students)	36.92% (278 Students)	40.37% (304 Students)	753
School Year 2022-2023	23.30% (192 Students)	35.07% (289 Students)	41.63% (343 Students)	824
Change	-0.59%	1.85%	-1.25%	

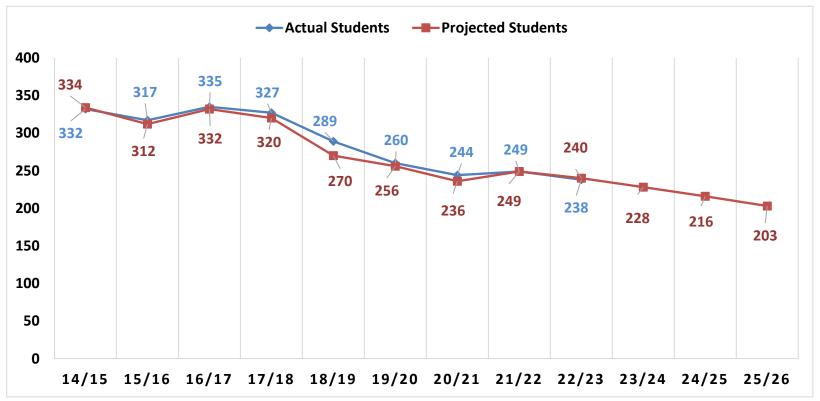


## 2023-2024 School Year Budget Request

John Winthrop Middle School Enrollment History

John Winthrop Middle School

Enrollment and Projections (Grades 7-8) 2014/15 through 2025/26 (enrollment based upon SDE October 1 census PSIS report)



\*Numbers do not include Out of District placements (outplaced Special Education, Magnet schools, and Vocational Agriculture)

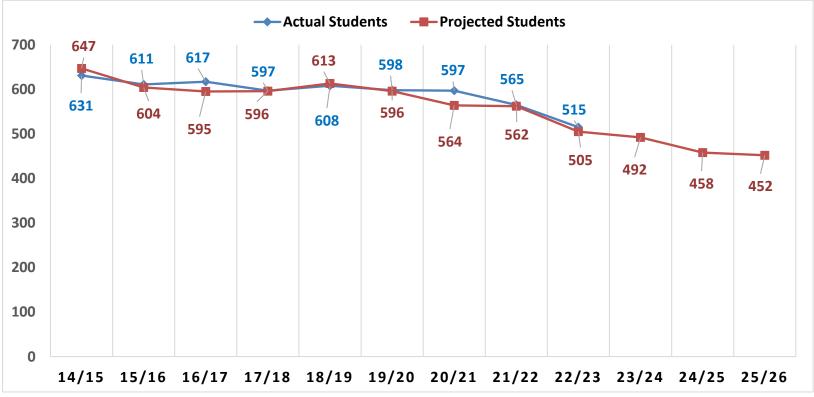


## 2023-2024 School Year Budget Request

## Valley Regional High School Enrollment History

### Valley Regional High School

Enrollment and Projections (Grades 9-12) 2014/15 through 2025/26 (enrollment based upon SDE October 1 census PSIS report)



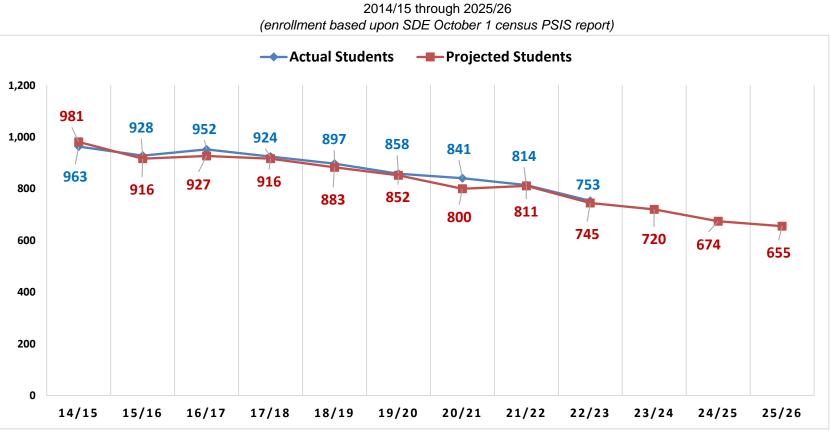
\*\*Numbers do not include Out of District placements (outplaced Special Education, Magnet schools, and Vocational Agriculture)



## 2023-2024 School Year Budget Request

### Regional School District 4 (7-12) Enrollment History

Regional School District 4 Enrollment and Projections (Grades 7-12)



\*Numbers do not include Out of District placements (outplaced Special Education, Magnet schools, and Vocational Agriculture)

\*\*Pete Prowda projections used for years 14/15 through 18/19

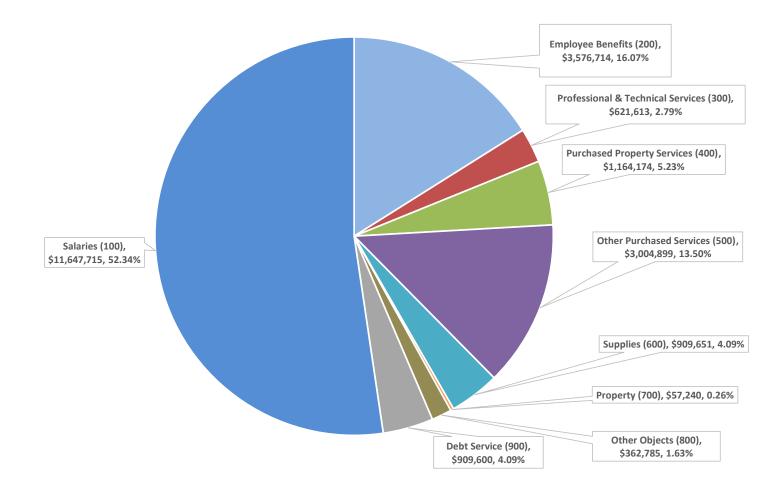
\*\*\*Principal's projection used for 19/20 and 20/21

\*\*\*\* NESDEC study used for projections for 21/22-25/26



	2020-2021	2020-2021	2021-2022	2021-2022	2022-2023	2023-2024	% Over	\$ Over	
BUDGET SUMMARY	Approved Budget	Actual Expense	Approved Budget	Actual Expense	Approved Budget	Requested Budget	last year	last year	Object Description
EXPENDITURES BY OBJECT CODE			<u> </u>		<u> </u>				· · · · · · · · · · · · · · · · · · ·
Salaries (100)	10,732,733	10,327,388	10,959,635	10,608,313	11,264,218	11,647,715	3.40%	383,497	Includes regular and extra compensatory wages for employees
Employee Benefits (200)	4,110,265	4,040,567	4,128,628	4,126,277	4,085,438	3,576,714	-12.45%	(508,724)	Contractual Benefits for employees including medical, life insurance, annuities and FICA/Medicare.
Professional & Technical Services (300)	493,119	487,442	542,483	518,072	580,241	621,613	7.13%	41,372	Primarily legal, consulting, rehabilitative, and professional development services performed by outside contractors.
Property Services (400)	1,105,039	994,851	1,098,382	1,092,253	1,110,663	1,164,174	4.82%	53,511	Expenditures from these accounts are used for upkeep and repairs of school buildings and equipment.
Other Services (500)	2,273,042	2,064,946	2,649,932	2,594,902	2,873,375	3,004,899	4.58%	131,524	Expenditures from these accounts are used primarily for transportation, communications, out of district tuition, travel, and conferences.
Supplies and Materials (600)	648,727	544,256	682,445	655,761	746,466	909,651	21.86%	163,185	Includes supplies, materials, textbooks, utilities such as heating oil.
Equipment (700)	39,161	32,074	37,668	28,031	75,309	57,240	-23.99%	(18,069)	Funds from these accounts are used for new and replacement equipment.
Other Objects (800)	222,455	240,322	338,700	334,274	155,729	362,785	23.76%	207,056	These accounts are used to budget for professional memberships, bond issuance costs, capital projects, and capital sinking fund transfers.
TOTAL	19,624,541	18,731,845	20,437,872	19,957,883	20,891,439	21,344,790			
Total General Fund	19,624,541	18,731,845	20,437,872	19,957,883	20,891,439	21,344,790			
Debt Service	1,539,200	1,539,200	1,500,250	1,488,025	793,800	909,600			
Debt Service - Principal Only	1,380,000	1,380,000	1,380,000	1,380,000	735,000	830,200			
Total Expenditures	21,163,741	20,111,845	21,938,122	21,445,908	21,685,239	22,254,390	2.62%	569,152	Gross Change over 2022/23 Budget
Revenues	249,487	289,560	285,681	373,209	493,499	409,816			
Net Billings to Town	20,914,254	19,822,285	21,652,441	21,072,699	21,191,740	21,844,574	3.08%	652,835	Net Change over 2022/23 Budget

## 2023-2024 Analysis of Requested Budget by Object Total Gross Budget Request: \$22,254,390





lr	"Pay Excellent"										1	<b>1</b>
	BY OBJECT	2019-2020 Approved Budget	2020-2021 Approved Budget	2020-2021 Actual Expenses	2020-2021 Surplus (Deficit)	2021-2022 Approved Budget	2021-2022 Actual Expenses	2021-2022 Surplus (Deficit)	2022-2023 Approved Budget	2023-2024 Requested Budget	% Change over 22/23 Budget	\$ Change over 22/23 Budget
OBJECT	100 - SALARIES:											
5111	Administration	575,530	586,435	619,613	(33,178)	603,630	610,398	(6,768)	684,613	728,073	6.35%	43,460
5112	Department Coordinators Salary	76,112	77,634	66,760	10,874	80,503	76,387	4,116	83,321	84,653	1.60%	1,333
5113	Teacher Salary	6,658,908	6,348,256	6,079,463	268,793	6,464,554	6,201,489	263,065	6,516,703	6,673,823	2.41%	157,120
5114	Secretary Salary	363,416	359,890	381,376	(21,486)	374,067	398,476	(24,409)	397,077	408,293	2.82%	11,216
5115	Custodian Salary	648,990	647,793	656,532	(8,739)	600,876	593,119	7,757	600,684	621,612	3.48%	20,928
5116	Nurse Salary	107,538	107,583	111,038	(3,455)	109,206	121,703	(12,497)	113,028	125,118	10.70%	12,090
5118	Food Service Administrator Salary	0	31,330	0	31,330	31,879	23,909	7,970	33,820	34,648	2.45%	828
5118	Food Service Bookkeeper Salary	0	11,733	0	11,733	11,911	7,970	3,941	13,495	13,848	2.61%	353
5118	Food Service Salary	0	145,629	121,577	24,052	146,881	146,082	799	152,786	141,137	-7.62%	(11,648)
5119	Para-Educator Salary	713,149	749,297	661,402	87,896	806,606	655,477	151,129	840,385	868,633	3.36%	28,248
5123	Substitute Teacher	120,000	120,000	197,003	(77,003)	142,857	141,696	1,161	144,000	236,250	64.06%	92,250
5124	Substitute Secretary	1,000	500	462	38	500	0	500	500	500	0.00%	0
5124	Substitute Para-Educator	6,000	6,000	1,063	4,937	6,000	5,902	98	6,000	5,750	-4.17%	(250)
5124	Substitute Custodian	0	800	2,442	(1,642)	800	2,477	(1,677)	1,000	1,000	0.00%	0
5124	Substitute Cafeteria	0	0	0	0	0	1,973	(1,973)	0	500	0.00%	500
5133	Mentor	15,876	16,996	12,756	4,241	16,996	11,499	5,497	13,755	14,758	7.29%	1,003
5133	Extra-Curricular	131,811	134,448	85,450	48,998	134,448	160,998	(26,550)	137,649	155,780	13.17%	18,131
5133	Coach	284,893	290,591	243,167	47,424	290,591	302,430	(11,839)	262,885	325,928	23.98%	63,043
5134	Secretary OT / BOE Clerk Salary	1,000	1,000	100	900	1,000	0	1,000	1,000	7,987	698.75%	6,987
5135	Custodian Overtime	27,000	15,000	3,111	11,889	15,000	9,461	5,539	15,000	15,000	0.00%	0
5141	Early Retirements	0	0	0	0	2,500	0	2,500	2,500	0	-100.00%	(2,500)
5138	Cafeteria Overtime	0	0	5,256	(5,256)	2,000	15,333	(13,333)	2,000	3,000	50.00%	1,000
5190	Bldg Rental Reimb.	3,000	3,000	0	3,000	0	4,703	(4,703)	0	0	0.00%	0
5198	Supervision District Salary	1,034,933	1,078,817	1,078,817	0	1,116,830	1,116,830	0	1,242,017	1,181,423	-4.88%	(60,594)
TOTAL SA	LARIES	10,769,156	10,732,733	10,327,388	405,345	10,959,635	10,608,313	351,321	11,264,218	11,647,715	3.40%	383,497
OBJECT	200 - EMPLOYEE BENEFITS:											
5210	Health Insurance	2,327,783	2,860,860	2,860,860	0	2,860,860	2,860,860	0	2,860,860	2,298,960	-19.64%	(561,900)
5212	Appropriation: Health Insurance Reserve	0	91,429	91,429	0	91,429	91,429	0	0	0	0.00%	0
5214	Life Insurance	11,577	11,907	11,298	609	12,949	11,365	1,584	11,990	13,447	12.15%	1,457
5222	MERF	154,115	196,385	185,380	11,004	206,371	218,723	(12,352)	238,705	256,777	7.57%	18,072
5223	FICA/Medicare	283,801	290,965	290,030	935	265,973	292,484	(26,510)	309,726	333,117	7.55%	23,391
5250	Unemployment Compensation	63,500	30,000	13,550	16,450	30,000	7,550	22,450	45,000	15,000	-66.67%	(30,000)
5260	Worker's Compensation	72,300	75,192	47,277	27,915	78,200	72,235	5,965	78,200	80,940	3.50%	2,740
5291	Annuities	15,180	30,680	17,894	12,786	30,680	19,466	11,214	31,516	28,750	-8.78%	(2,766)
5298	Supervision District Employee Benefits	326,667	522,848	522,848	0	552,166	552,166	0	509,441	549,723	7.91%	40,282
TOTAL EM	PLOYEE BENEFITS	3,254,923	4,110,265	4,040,566	69,699	4,128,628	4,126,277	2,351	4,085,438	3,576,714	-12.45%	(508,724)



-	<sup>req</sup> u Excellen <sup>ed</sup>											
	BY OBJECT	2019-2020 Approved Budget	2020-2021 Approved Budget	2020-2021 Actual Expenses	2020-2021 Surplus (Deficit)	2021-2022 Approved Budget	2021-2022 Actual Expenses	2021-2022 Surplus (Deficit)	2022-2023 Approved Budget	2023-2024 Requested Budget	% Change over 22/23 Budget	\$ Change over 22/23 Budget
OBJE	CT 300 - PURCHASED & TECHNICAL	SERVICES:										
5321	Purchased Services											
	2410 Principals Office	2,650	2,650	2,222	428	5,150	3,904	1,246	2,900	5,700	96.55%	2,800
	2901 National Honor Society	2,000	2,000	2,000	0	2,000	513	1,487	2,000	2,000	0.00%	0
	TOTAL PURCHASED SERVICES	4,650	4,650	4,222	428	7,150	4,418	2,732	4,900	7,700	57.14%	2,800
5322	Other Programs											
	1103 English - 7th grade Author Visit	1,500	0	0	0	1,850	0	1,850	1,850	1,850	0.00%	0
	1190 After School Program & Assembly Speak	8,900	9,600	4,500	5,100	10,100	9,692	408	10,250	8,750	-14.63%	(1,500)
	2120 Assembly Program (Substance Abuse)	400	0	0	0	0	0	0	0	0	0.00%	0
	2310 Teacher Course Reimbursement	19,000	17,000	11,042	5,958	17,000	18,228	(1,228)	43,074	89,420	107.60%	46,346
	TOTAL OTHER PROGRAMS	29,800	26,600	15,542	11,058	28,950	27,920	1,030	55,174	100,020	81.28%	44,846
5330	Other Professional Services											
	1203 Homebound Instruction	33,000	43,000	22,206	20,794	33,000	12,690	20,310	33,000	33,000	0.00%	0
	1215 Special Education	52,300	34,248	12,295	21,953	55,960	48,598	7,362	55,960	57,600	2.93%	1,640
	2134 Health	1,000	1,000	0	1,000	1,000	0	1,000	1,000	0	-100.00%	(1,000)
	2135 Occ/Phys Therapy	9,642	2,657	1,889	768	3,942	3,482	460	3,316	2,250	-32.14%	(1,066)
	2310 Purchased Services (Athletic Trainer)	35,658	35,658	67,899	(32,241)	35,525	35,350	175	36,591	39,000	6.58%	2,409
	2901 Athletics (Game Officials)	56,000	59,000	22,706	36,294	62,475	42,225	20,250	64,846	65,161	0.49%	315
	TOTAL OTHER PROF. SERVICES	187,600	175,563	126,995	48,568	191,902	142,346	49,556	194,712	197,011	1.18%	2,299
5340	Technical Services											
	2310 BOE Legal / Audit	90,000	95,000	111,140	(16,140)	95,000	151,687	(56,687)	116,740	123,995	6.21%	7,255
	Building Study	0	0		0	51,000	14,600	36,400	0	0	0.00%	0
	2600 Plant Services	3,500	30,200	32,388	(2,188)	32,500	41,121	(8,621)	30,400	30,560	0.53%	160
	TOTAL TECHNICAL SERVICES	93,500	125,200	143,529	(18,329)	178,500	207,408	(28,908)	147,140	154,555	5.04%	7,415
5398	Supervision District Purchased Srvcs	152,071	161,106	161,106	0	135,981	135,981	0	178,315	162,327	-8.97%	(15,988)
TOTAL	PURCHASED SERVICES	467,621	493,119	451,394	41,725	542,483	518,072	24,411	580,241	621,613	7.13%	41,372



Approved Budget         Approved Budget         Approved Budget         Approved Budget         Surplus (Deficit)         Approved Budget         Approved Budget         Approved Budget         Requested Budget         over 22/2 Budget	\$ Change over 22/23 Budget 0 0 28,700 1,019 2,500 800 2,850 (500)
5412         Electricity         358,000         365,000         274,472         90,528         373,800         318,181         55,619         339,000         339,000         0.00%         1           5422         Snow Plowing         24,000         24,000         32,787         (8,787)         24,000         52,925         (28,925)         28,000         56,700         102.50%         1           5430         Repairs & Maintenance         0         500         0         0         0         0         102.50%         1           1101         Art         0         500         0         0         0         1,800         2,819         56.61%         1           1105         Life Management         800         800         1,003         (203)         0         0         0         900         3,400         2,77.78%         1           1106         Technical Education         3,000         3,000         2,924         76         3,150         55         3,095         5,100         5,850         95.00%         1         5,693         95.00%         1         1,693         1,693         1,693         1,693         1,000         1,609         1,000         3,435         1,665	28,700 1,019 2,500 800 2,850
5412         Electricity         358,000         365,000         274,472         90,528         373,800         318,181         55,619         339,000         339,000         0.00%         1           5422         Snow Plowing         24,000         24,000         32,787         (8,787)         24,000         52,925         (28,925)         28,000         56,700         102.50%         1           5430         Repairs & Maintenance         0         500         0         0         0         0         102.50%         1           1101         Art         0         500         0         0         0         1,800         2,819         56.61%         1           1105         Life Management         800         800         1,003         (203)         0         0         0         900         3,400         2,77.78%         1           1106         Technical Education         3,000         3,000         2,924         76         3,150         55         3,095         5,100         5,850         95.00%         1         5,693         95.00%         1         1,693         1,693         1,693         1,693         1,000         1,609         1,000         3,435         1,665	28,700 1,019 2,500 800 2,850
5430         Repairs & Maintenance         Image: Constraint of the state of the	1,019 2,500 800 2,850
1101       Art       0       500       0       00       0       1,800       2,819       56.61%       1         1105       Life Management       800       800       1,003       (203)       0       0       0       900       3,400       277.78%       1         1106       Technical Education       3,000       2,924       76       3,150       55       3,095       5,100       5,900       15.69%       1         1109       Music       1,000       1,800       1,799       1       1,800       490       1,310       3,000       5,850       95.00%       1       10.00%       10.00%       10.00%       10.00%       10.00%       1       10.00%	2,500 800 2,850
1105Life Management8008001,003(203)0009003,400277.78%1106Technical Education3,0003,0002,924763,150553,0955,1005,90015.69%1109Music1,0001,8001,79911,8004901,3103,0005,85095.00%1112Science1,2002,00002,0005,0003,4351,5655,0004,500-10.00%1207Technology3,0002,5006151,8857,3002,2785,02210,0008,000-20.00%2410Principal's Office3,0008,0001,7106,2908,0003,4104,59016,13510,135-37.19%2600Plant Operations339,269336,113368,417(32,304)343,567359,842(16,275)360,275379,2505.27%	2,500 800 2,850
1106Technical Education3,0003,0002,924763,150553,0955,1005,90015.69%1109Music1,0001,8001,79911,8004901,3103,0005,85095.00%11112Science1,2002,00002,0005,0003,4351,5655,0004,500-10.00%11207Technology3,0002,5006151,8857,3002,2785,02210,0008,000-20.00%12410Principal's Office3,0008,0001,7106,2908,0003,4104,59016,13510,135-37.19%12600Plant Operations339,269336,113368,417(32,304)343,567359,842(16,275)360,275379,2505.27%5	800 2,850
1109         Music         1,000         1,800         1,799         1         1,800         490         1,310         3,000         5,850         95.00%           1112         Science         1,200         2,000         0         2,000         5,000         3,435         1,565         5,000         4,500         -10.00%           1207         Technology         3,000         2,500         615         1,885         7,300         2,278         5,022         10,000         8,000         -20.00%         10.135         -20.00%         10.135         -20.00%         10.135         -20.00%         10.135         -37.19%         10.135         -37.19%         10.135         -37.19%         10.135         -37.25%         5.27%         10.20%         5.27%         10.20%         5.27%         5.27%         10.20%         5.27%         5.27%         10.135         5.27%         5.27%         10.135         5.27%         5.27%         10.135         5.27%         5.27%         10.20%         5.27%         10.20%         5.27%         10.20%         5.27%         10.20%         5.27%         10.20%         5.27%         10.20%         5.27%         10.20%         5.27%         10.20%         10.20%         5.27%	2,850
1112       Science       1,200       2,000       0       2,000       5,000       3,435       1,565       5,000       4,500       -10.00%         1207       Technology       3,000       2,500       615       1,885       7,300       2,278       5,022       10,000       8,000       -20.00%         2410       Principal's Office       3,000       8,000       1,710       6,290       8,000       3,410       4,590       16,135       10,135       -37.19%         2600       Plant Operations       339,269       336,113       368,417       (32,304)       343,567       359,842       (16,275)       360,275       379,250       5.27%	
1207       Technology       3,000       2,500       615       1,885       7,300       2,278       5,022       10,000       8,000       -20.00%         2410       Principal's Office       3,000       8,000       1,710       6,290       8,000       3,410       4,590       16,135       10,135       -37.19%         2600       Plant Operations       339,269       336,113       368,417       (32,304)       343,567       359,842       (16,275)       360,275       379,250       5.27%	(500)
2410       Principal's Office       3,000       8,000       1,710       6,290       8,000       3,410       4,590       16,135       10,135       -37.19%         2600       Plant Operations       339,269       336,113       368,417       (32,304)       343,567       359,842       (16,275)       360,275       379,250       5.27%	
2600         Plant Operations         339,269         336,113         368,417         (32,304)         343,567         359,842         (16,275)         360,275         379,250         5.27%	(2,000)
	(6,000)
	18,975
2600 Security 41,600 19,208 19,208 19,208 14,918 9,460 5,458 12,575 10,700 -14.91%	(1,875)
2901 Athletics 20,000 59,022 5,243 53,779 39,022 62,574 (23,552) 37,500 38,660 3.09%	1,160
TOTAL REPAIRS & MAINTENANCE 412,869 432,943 381,710 51,233 422,757 441,544 (18,787) 452,285 469,214 3.74%	16,929
5440 Rentals	
1190 Copiers 58,760 71,000 63,236 7,764 71,000 59,969 11,031 69,000 69,000 0.00%	0
1207         Technology Lease         187,992         174,644         196,297         (21,653)         174,644         194,168         (19,524)         193,997         200,514         3.36%	6,517
2410         Principal's Office         3,000         7,800         7,048         752         7,800         2,311         5,489         7,800         6,300         -19.23%	(1,500)
2600         Plant Operations         2,900         3,000         1,640	(1,500)
2903 Graduation         5,000         5,000         4,236         764         5,000         5,320         (320)         5,000         7,500         50.00%	2,500
TOTAL RENTALS         257,652         261,444         272,442         (10,998)         260,444         262,222         (1,778)         277,297         284,314         2.53%	7,017
	7,017
5498         Supervision District Purchased Prop Srvc         21,694         21,652         21,652         0         17,381         17,381         0         14,081         14,946         6.14%	865
TOTAL PURCHASED PROPERTY SERVICES         1,074,215         1,105,039         983,063         121,976         1,098,382         1,092,253         6,129         1,110,663         1,164,174         4.82%	53,511
OBJECT 500 - OTHER PURCHASED SERVICES:	
5510         Transportation Voc Ed         52,941         55,218         0         55,218         48,416         6,802         55,218         59,436         7.64%	4,218
5511 Out-of-District Transportation 304,669 337,827 229,891 107,936 424,434 393,000 31,434 496,864 558,921 12.49%	62,057
5515         Field Trips         10,800         10,950         1,664         9,286         11,250         21,995         (10,745)         12,200         13,050         6.97%	850
5516         Athletic Transportation         53,260         86,175         35,800         50,375         81,000         91,746         (10,746)         90,865         93,659         3.07%	2,794
5517         Late Bus         32,081         33,409         3,177         30,232         32,961         15,009         17,952         33,380         20,743         -37.86%	(12,637)
5520         Comprehensive Insurance         119,745         124,534         111,696         12,838         124,934         114,326         10,608         112,000         115,359         3.00%	3,359
Solution	1,000
5540         Advertising         500         500         3,614         (3,114)         500         425         75         2,500         2,500         0.00%	0
Store         National g         Store	2,212
Social         Midginet a vol g ruttori         Od4,244         40,234         O2,232         O2,030         O3,027         O1,123         43,424         47,030         4.07%           5561         Out-of-District Tuition         1,472,163         1,137,605         1,191,454         (53,849)         1,404,954         1,395,607         9,347         1,553,476         1,602,184         3.14%	48,708
SS01         Outor-District relation         1,472,103         1,137,603         1,191,434         (S5,649)         1,404,954         1,395,607         9,347         1,555,476         1,602,184         3.14%           5580         Travel & Conference         19,100         19,100         6,896         12,204         25,069         13,255         11,814         25,280         25,450         0.67%	40,700
5598         Supervision District Other Purch Service         403,121         410,970         410,970         0         424,614         424,614         0         433,668         452,461         4.33%	18,793
	10.795
TOTAL OTHER PURCHASED SERVICES         2,545,124         2,273,042         2,064,946         208,096         2,649,932         2,594,902         55,030         2,873,375         3,004,899         4.58%	131,524



-	"Au Excelleese											
	BY OBJECT	2019-2020 Approved Budget	2020-2021 Approved Budget	2020-2021 Actual Expenses	2020-2021 Surplus (Deficit)	2021-2022 Approved Budget	2021-2022 Actual Expenses	2021-2022 Surplus (Deficit)	2022-2023 Approved Budget	2023-2024 Requested Budget	% Change over 22/23 Budget	\$ Change over 22/23 Budget
OBJE	CT 600 - SUPPLIES:											
5610	General Supplies	71,420	71,920	53,054	18,866	75,440	69,058	6,382	81,020	85,376	5.38%	4,356
5611	Instructional Supplies											
	1101 Art	18,740	18,740	16,147	2,593	20,855	17,364	3,491	20,855	21,065	1.01%	210
	1102 Business	4,521	4,911	4,843	68	4,928	4,023	905	5,038	5,248	4.17%	210
	1103 English	1,900	942	464	478	942	542	400	1,110	1,400	26.13%	290
	1104 World Languages	300	956	728	228	668	667	1	781	1,202	53.91%	421
	1105 Life Management	9,000	12,000	11,745	255	12,400	12,378	22	12,858	13,161	2.36%	303
	1106 Technical Education	22,220	22,607	16,954	5,653	27,210	28,675	(1,465)	39,070	43,322	10.88%	4,252
	1108 Math	5,910	4,500	2,150	2,350	2,365	3,068	(703)	2,210	2,070	-6.33%	(140)
	1109 Music	6,610	7,025	6,991	34	7,025	6,918	107	7,300	7,300	0.00%	0
	1110 Physical Ed/Health	1,700	1,945	1,984	(39)	2,625	1,833	791	1,917	2,902	51.38%	985
	1111 Reading	2,500	2,500	2,500	0	2,500	454	2,046	2,500	1,883	-24.68%	(617)
	1112 Science	11,530	11,238	7,240	3,998	11,238	6,118	5,120	11,965	13,070	9.24%	1,105
	1113 Social Studies	1,410	600	595	5	600	525	75	829	829	0.00%	0
	1114 Computer Education	800	800	0	800	800	792	8	1,004	1,000	-0.40%	(4)
	1190 Other Education	31,900	31,900	17,669	14,231	31,900	18,898	13,002	31,915	31,915	0.00%	0
	1207 Technology Services	22,900	23,650	5,966	17,684	22,693	14,260	8,433	24,500	24,000	-2.04%	(500)
	1210 Gifted & Talented	3,000	3,000	684	2,316	1,500	0	1,500	1,713	1,713	0.00%	0
	1215 Special Education	12,918	25,510	15,679	9,831	27,660	24,249	3,411	25,940	28,055	8.15%	2,115
	1220 Social Development	1,000	1,000	791	209	1,000	51	949	1,000	700	-30.00%	(300)
	2113 Social Worker	200	210	0	210	210	0	210	200	200	0.00%	0
	2120 Guidance & Testing		0	12,175	(12,175)	0	14,817	(14,817)	0	0	0.00%	0
	AP Exams	8,507	10,340	0	10,340	9,645	0	9,645	10,948	10,948	0.00%	0
	IB Exams	0	8,520		8,520	8,020		8,020	9,442	9,442	0.01%	1
	Guidance Supplies	2,400	2,150		2,150	2,400		2,400	2,790	2,790	0.00%	0
	2134 Health	130	130	92	38	130	125	5	168	1,713	919.64%	1,545
	2222 Library	7,153	7,153	5,228	1,925	10,153	9,261	892	10,658	8,475	-20.48%	(2,183)
	2223 Audio Visual/Tech Services	7,485	7,700	7,100	600	8,290	6,715	1,575	8,290	8,290	0.00%	0
	2410 Principal's Office	2,400	2,400	797	1,603	2,400	368	2,032	2,600	2,600	0.00%	0
	2901 Athletics	37,365	43,310	25,251	18,059	41,762	47,219	(5,457)	53,413	74,472	39.43%	21,059
	TOTAL INSTRUCTIONAL SUPPLIES	224,499	255,737	163,771	91,966	261,917	219,322	42,595	291,014	319,765	9.88%	28,752
5613	Maintenance Supplies	38,500	41,000	37,629	3,371	52,000	57,238	(5,238)	54,500	59,000	8.26%	4,500
5623	Bottled Gas	500	750	400	350	750	0	750	750	750	0.00%	0
5624	Heating Fuel	159,200	147,600	178,512	(30,912)	152,760	187,180	(34,420)	192,404	274,306	42.57%	81,902
5626	Gasoline	900	1,340	618	722	1,340	942	398	1,340	9,000	571.64%	7,660



Image: Second		That Excellence											/
Inti Arr         BB0         630         193         437         B50         776         464         Be0         BC0         BC0         BC0           1102         Englesh         7,58         4,595         5,801         4,225         1,77         5,801         1,713         5,865         6,130         4,855         2,724           1104         Molt         Languages         670         1,111         2,113         2,116         3,117         1,113         1,224         1,250         6,130         4,805         4,224           1105         Terrhired Execution         0         400         0         420         2,233         2,037         7,088         6,152         946         7,986         1,1254         1,775         3,237         7,076         5,817         1,125         1,1254         1,259         1,775         3,237         7,076         5,817         1,126         1,1254         1,260         1,1254         1,260         1,1254         1,260         1,1254         1,260         1,1254         1,260         1,1254         1,260         1,265         1,265         1,265         1,265         1,265         1,265         1,265         1,265         1,265         1,265         1		BY OBJECT	Approved	Approved	Actual	Surplus	Approved	Actual	Surplus	Approved	Requested	over 22/23	over 22/23
Inti Arr         BB0         630         193         437         B50         776         464         Be0         BC0         BC0         BC0           1102         Englesh         7,58         4,595         5,801         4,225         1,77         5,801         1,713         5,865         6,130         4,855         2,724           1104         Molt         Languages         670         1,111         2,113         2,116         3,117         1,113         1,224         1,250         6,130         4,805         4,224           1105         Terrhired Execution         0         400         0         420         2,233         2,037         7,088         6,152         946         7,986         1,1254         1,775         3,237         7,076         5,817         1,125         1,1254         1,259         1,775         3,237         7,076         5,817         1,126         1,1254         1,260         1,1254         1,260         1,1254         1,260         1,1254         1,260         1,1254         1,260         1,1254         1,260         1,265         1,265         1,265         1,265         1,265         1,265         1,265         1,265         1,265         1,265         1	5641	Textbooks & Workbooks										1	r/
Int 22         Durines         4.69         6.801         4.226         5.201         5.801         0         7.303         7.230         4.27%         3.00           1103         Figlish         7.494         4.191         2.245         2.317         7.331         5.856         6.133         4.65%         2.41           1105         Like Imanganen         2.0         2.43         10         2.03         2.01         0         2.01         2.0			600	630	193	437	630	176	454	600	600	0.00%	0
Intol English         7,440         4,916         2,824         7,530         5,817         1,113         45,866         6,130         4,685         274           1106         Life Management         200         210         197         13         210         210         210         231         10,00%         211         210         231         10,00%         211         210         231         10,00%         211         210         231         10,00%         211         210         231         10,00%         211         210         233         230         0,00%         20         210         231         232         230         0,00%         0         0         3445         1,592         4,135         1,437         24,237%         5,677         0,00         231         232         370         0,00%         0         2,778         0,00%         0         0         1,235         1,243         1,143         1,563         6,192         1,113         1,563         6,192         1,125         1,133         2,437         5,777         0         0         0         0         1,235         1,243         1,124         1,126         1,126         1,1264         1,126         1,126													300
Ind         Windt Languages         870         870         11,113         (243)         2,915         3,179         (284)         1,000         7,402         64.02/95         64.02/95           11105         Technical Education         0         420         0         420         243         240         0         243         223         0.00%         0         241         10.00%         243         10.00%         243         0.00%         0         243         0.00%         0         243         243         0.00%         1100         1100         1100         1110         1100         11111<			-						-				274
1105         Lisk Management         200         210         197         13         210         210         0         221         10.00%         231         10.00%         231         10.00%         231         10.00%         231         10.00%         231         10.00%         231         10.00%         231         10.00%         231         10.00%         231         10.00%         231         10.00%         231         10.00%         231         10.00%         231         10.00%         231         10.00%         231         10.00%         231         10.00%         231         10.00%         231         10.00%         231         10.00%													
Internal Education         0         420         0         420         263         263         0.00%         0           1100 Music         1.000         1.445         1.522         377         7.038         6.152         946         7.398         6.152         946         7.398         6.152         946         7.398         6.152         946         7.398         6.152         946         7.398         6.152         946         7.398         6.152         946         7.398         6.398         100         9.007         3.213         3.221         3.217         6.338         100         6.338         7.651         5.168         2.618         1.010         946         1.088         6.11         9.007         8.338         7.651         5.168         2.625         0.025         0.221         0.005         0.00         1.128         0.005         0.005         0.00         0.005         0.00         1.128         0.005         0.00         0.005         0.00         0.005         0.00         0.005         0.00         0.005         0.00         0.005         0.00         0.005         0.00         0.005         0.00         0.005         0.00         0.005         0.00         0.000													
1108         Main         3.400         4.999         1.322         3.677         7.098         6.152         946         7.298         11.259         44.77%         3.281           1110         Phys Ed, (Health Texts)         0         3.45         3.46         3.13         3.2         3.70         3.70         0.00%         0           1112         Scence         3.425         7.851         5.088         2.853         5.701         119         5.202         4.125         1.407         224.273         3.272         3.274         4.275         2.833         3.315         10.465         7.868         3.285         7.376         0.255         2.250         0.0         3.50         0.576         2.646         8.569         13.227         4.40.047         7.767         0.250         0.274         2.223         6.647         5.614			-										
Intige Masic         1.600         1.645         1.645         2.083         (4.85)         1.645         1.750         6.38%         1105           Intige Mys Ed, (Health Toxis)         0         3.445         3.445         5.341         5.341         5.331         3.22         3.70         3.70         0.00%         0													
I110         Phys Ed. (Health Texts)         0         345         346         345         913         32         970         370         0.00%         0           1112         Science         3.425         7.651         5.088         5.701         199         9.552         4.135         5.3477         6.158         6.110         4.8         10.669         11.080         (611)         9.076         8.335         4.16%         (721)           1113         Scolal Studies         5.817         6.158         6.110         4.8         11.1660         12.081         11.1565         12.08         11.254         1.566         12.810         0.00%         0         0         0         0         0         0.055         0.525         5.25         0.00%         0         0         0.00%         0         0         0.00%         0         0         0.00%         0         0         0.00%         0         0         0.00%         0         0         0.00%         0         0         0.00%         0         0         0.00%         0         0         0.00%         0         0         0.00%         0         0         0.00%         0         0         0.00%         0<													
Interna         3.425         7.651         5.088         2.663         5.701         199         5.502         4.135         13.407         224.23%         9.272           1113         Scalar Studies         5.817         0.155         875         0         875         0         0         0         0         1.263         0.00%         1.263           1110         Onther Instruction         12.75         12.85         0.625         5.25         0         5.25         0.00%         0         0         0         1.263         0.00%         0         0         1.263         0.00%         0         0         0         0         0.00%         0         0         0         0         0         0.00%         0         0         0         0         0.00%         0													
I113         Social Studies         5.817         6.158         6.110         44         10.0569         11.060         (511)         9.075         8.335         6.168         (7.43)           1114         Computer Education         12.705         12.810         11.565         12.810         11.264         1.566         12.810         12.811         12.811         12.811         12.8111													
1114 Computer Education         176         875         0         875         0         0         0         0         1.283         0.00%         1.283           1190 Other Instruction         12,756         12,810         11,284         1.565         12,810         11,284         1.565         12,810         10,281         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00         0.00%         0.00         0.00%         0.00         0.00%         0.00         0.00%         0.00         0.00%         0.00         0.00%         0.00         0.00%         0.00         0.00%         0.00         0.00%         0.00         0.00%         0.00         0.00%         0.00         0.00%         0.00         0.00%         0.00         0.00%         0.00         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.00%         0.0			-						,				
190         Other instruction         12,705         12,810         11,856         12,810         12,810         0.00%         0           1210         Edited & Talented         500         525         0.525         525 </td <td></td>													
1210         Offed & Telented         500         525         0         525         0         525         0.00%         0           1215         Spocial Education         66.56         67.45         2.830         3.915         10.455         7.966         2.469         8.89         13.25.4         4.46.1%         4.395           2120         Guidance         800         250         250         250         0         350         368         368         0.00%         0 <t< td=""><td></td><td></td><td></td><td></td><td>-</td><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td></td><td></td><td></td></t<>					-		-	-	-	-			
1215 Special Education         6.650         6.745         2.830         3.915         10.465         7.986         2.409         8.869         13.224         49.61%         4.3955           2134 Health         0         170         0         170         0<													
2120 Guidance         800         250         250         0         360         360         368 <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>													
2134 Health         0         170         0         0         0         0         0.00%													
TOTAL TEXTBOOKS & WORKBOOKS         49,795         57,644         40,047         17,597         66,847         54,514         12,333         60,745         85,297         40,42%         24,552           5642         Library & Professional Books         18,051         15,000         5,747         9,253         16,104         12,220         3,884         17,689         17,040         -3,67%         (649)           5698         Supervision District Supplies         58,736         57,736         67,736         0         55,287         0         47,004         59,117         25,77%         12,113           TOTAL SUPPLIES         621,601         648,727         537,514         111,213         682,445         655,761         26,664         746,466         90,812         1,86%         163,185           OBJECT 700 - PROPERTY:         537,514         111,213         682,445         655,761         26,664         90,812         1,86%         163,185           OBJECT 700 - PROPERTY:         300         0			-		230	-	0.00	-					
5642         Library & Professional Books         18,051         15,000         57,47         9,253         16,104         12,220         3,884         17,689         17,040         56,67%         (649)           5598         Supervision District Supplies         68,736         57,736         0         55,287         55,287         0         47,040         59,174         12,220         3,884         17,689         17,040         59,176         (649)           TOTAL SUPPLIES         621,601         648,727         537,514         111,213         682,445         655,761         26,684         746,466         909,651         21,86%         163,185           OBJECT 700 - PROPERTY:         5739         Equipment         0         2,900         3,274         (374)         3,500         0         320         0.00%         820         0.00%         62         0 <td>▋├───┤</td> <td></td> <td></td> <td></td> <td>40.047</td> <td></td> <td>66.947</td> <td>•</td> <td>0</td> <td></td> <td></td> <td></td> <td></td>	▋├───┤				40.047		66.947	•	0				
5698         Supervision District Supplies         58,736         57,736         57,736         57,736         55,287         55,287         0         47,004         59,117         25,77%         12,113           TOTAL SUPPLIES         621,601         648,727         537,514         111,213         682,445         655,761         26,684         746,466         999,651         21,86%         143,185           OBJECT 700 - PROPERTY:         5738         Equipment         0         2,900         3,274         (374)         3,500         0         820         0.00%         820           1103 English         0         2,900         3,274         (374)         3,500         0	▋┝───┤		49,795	57,044	40,047	17,597	00,047	54,514	12,333	00,745	00,291	40.4270	24,002
5698         Supervision District Supplies         58,736         57,736         57,736         57,736         55,287         55,287         0         47,004         59,117         25,77%         12,113           TOTAL SUPPLIES         621,601         648,727         537,514         111,213         682,445         655,761         26,684         746,466         999,651         21,86%         143,185           OBJECT 700 - PROPERTY:         5738         Equipment         0         2,900         3,274         (374)         3,500         0         820         0.00%         820           1103 English         0         2,900         3,274         (374)         3,500         0													ļ/
TOTAL SUPPLIES         621,601         648,727         537,514         111,213         682,445         655,761         26,684         746,466         909,651         21.86%         163,185           OBJECT 700 - PROPERTY:         573         Equipment         0         2,900         3,274         (374)         3,500         0         3,500         0         820         0.00%         820           1103 English         300         0			18,051	15,000	5,747	9,253	16,104	12,220	3,884	17,689	17,040	-3.67%	(649)
TOTAL SUPPLIES         621,601         648,727         537,514         111,213         682,445         655,761         26,684         746,466         909,651         21.86%         163,185           OBJECT 700 - PROPERTY:	5698	Supervision District Supplies	58,736	57,736	57,736	0	55,287	55,287	0	47,004	59,117	25.77%	12,113
OBJECT 700 - PROPERTY:         5739         Estimation         0         2,900         3,274         (374)         3,500         0         3,500         0         820           11101 Art         0         2,900         3,274         (374)         3,500         0	TOTAL	SUPPLIES				111,213			26,684				163,185
5739         Equipment         0         2,900         3,274         (374)         3,500         0         3,500         0         820         820           1103         English         300         0													·/
1101 Art         0         2,900         3,274         (374)         3,500         0         3,500         0         820         0.00%         820           1103 English         300         0 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td><u> </u></td><td>ļ]/</td></td<>												<u> </u>	ļ]/
1103         English         300         0 <t< td=""><td>5739</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>ļ/</td></t<>	5739												ļ/
1104         World Languages         0		1101 Art	0	2,900	3,274	(374)	3,500	0	3,500	0	820		820
1105         Life Management         0         1,600         1,600         0 </td <td></td> <td></td> <td>300</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td></td> <td>0</td>			300	0	0	0	0	0	0	0	0		0
1106         Technical Education         0         250         (838)         1,088         8,723         8,055         668         7,100         12,400         75.49%         5,360           1108         Math         0		1104 World Languages	0	0	0	0	0	0	0	0	0	0.00%	0
1108         Math         0 </td <td></td> <td>1105 Life Management</td> <td>0</td> <td>1,600</td> <td>1,600</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>1,500</td> <td>0</td> <td>-100.00%</td> <td>(1,500)</td>		1105 Life Management	0	1,600	1,600	0	0	0	0	1,500	0	-100.00%	(1,500)
1108         Math         0 </td <td></td> <td>1106 Technical Education</td> <td>0</td> <td>250</td> <td>(838)</td> <td>1,088</td> <td>8,723</td> <td>8,055</td> <td>668</td> <td>7,100</td> <td>12,460</td> <td>75.49%</td> <td>5,360</td>		1106 Technical Education	0	250	(838)	1,088	8,723	8,055	668	7,100	12,460	75.49%	5,360
1109         Music         3,210         8,660         8,652         8         9,160         3,786         5,374         8,470         7,550         -10.86%         (920)           1110         Phys Ed. (Health Texts)         0         0         0         0         0         0         0         4339         5,142         18.51%         803           1112         Science         0         0         0         0         0         0         0         3,900         4,000         2,56%         100           1113         Social Studies         0         1,500         0         1,500         0         0         0         1,968         0,00%         1,968         0,00%         1,968         0,00%         1,968         0,00%         1,968         0,00%         1,968         0,00%         1,968         0,00%         1,968         0,00%         1,968         0,00%         1,968         0,00%         1,968         0,00%         1,968         0,00%         1,968         0,00%         0,00%         0,00%         0,00%         0,00%         0,00%         0,00%         0,00%         0,00%         0,00%         0,00%         0,00%         0,00%         0,00%         0,00% <td< td=""><td></td><td></td><td>0</td><td>0</td><td></td><td></td><td>0</td><td>0</td><td>0</td><td></td><td></td><td></td><td>400</td></td<>			0	0			0	0	0				400
1110         Phys Ed. (Health Texts)         0 </td <td></td> <td>1109 Music</td> <td>3,210</td> <td>8,660</td> <td>8,652</td> <td>8</td> <td>9,160</td> <td>3,786</td> <td>5,374</td> <td>8,470</td> <td>7,550</td> <td></td> <td>(920)</td>		1109 Music	3,210	8,660	8,652	8	9,160	3,786	5,374	8,470	7,550		(920)
1112         Science         0         1,968         0.00%         1,968         0.00%         1,968         0.00%         1,968         0.00%         1,968         0.00%         1,968           1215         Special Education         2,600         550         530         20         0 <td></td> <td>1110 Phys Ed. (Health Texts)</td> <td></td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>_</td> <td></td> <td></td> <td></td> <td></td> <td>803</td>		1110 Phys Ed. (Health Texts)		0	0	0	0	_					803
1113         Social Studies         0         1,500         0         1,500         0         0         0         1,968         0.00%         1,968           1215         Special Education         2,600         550         530         20         0         0         0         1,000         5,400         440,00%         4,400           2120         Guidance         0         400         0         400         80         0         80         0         1,000         0.00%         1,000           2120         Guidance         0         400         0         400         0 <td< td=""><td></td><td></td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td></td><td></td><td></td><td>100</td></td<>			0	0	0	0	0	0	0				100
1215         Special Education         2,600         550         530         20         0         0         1,000         5,400         440.00%         4,400           2120         Guidance         0         400         0         400         80         0         80         0         1,000         0.00%         1,000           2134         Health         0 </td <td></td> <td></td> <td>0</td> <td>1,500</td> <td>0</td> <td>1,500</td> <td>0</td> <td>0</td> <td>0</td> <td></td> <td></td> <td></td> <td>1,968</td>			0	1,500	0	1,500	0	0	0				1,968
2120         Guidance         0         400         0         400         80         0         80         0         1,000         0.00%         1,000           2134         Health         0			2,600		530		0	0	0	1,000			4,400
2134       Health       0			0		0		80	0	80	_			1,000
2222         Library         0         250         0         250         0			0		0	0	0	0	0	0			0
2410         Principal's Office         0			0	250	0	250	0	0	0	0			0
2600       Plant Operations       0       23,051       18,857       4,194       16,205       16,189       16       49,000       18,500       -62.24%       (30,500)         2600       Café       11,850       0 <t< td=""><td></td><td></td><td>0</td><td></td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td></td><td></td><td>0</td></t<>			0		0	0	0	0	0	0			0
2600         Café         11,850         0 </td <td></td> <td></td> <td>0</td> <td>23.051</td> <td>18.857</td> <td>4.194</td> <td>16.205</td> <td>16.189</td> <td>16</td> <td>49.000</td> <td></td> <td></td> <td></td>			0	23.051	18.857	4.194	16.205	16.189	16	49.000			
2901       Athletics       0 <t< td=""><td></td><td></td><td></td><td></td><td>,</td><td>0</td><td>0</td><td></td><td></td><td>_</td><td></td><td></td><td>0</td></t<>					,	0	0			_			0
TOTAL EQUIPMENT       17,960       39,161       32,074       7,087       37,668       28,031       9,637       75,309       57,240       -23.99%       (18,069)         5798       Supervision District Equipment       0				Ŭ	0	0	0	· ·	· ·	-			
5798         Supervision District Equipment         17,960         39,161         32,074         7,087         37,668         28,031         9,637         75,309         57,240         -23.99%         (18,069)										_			0
TOTAL EQUIPMENT         17,960         39,161         32,074         7,087         37,668         28,031         9,637         75,309         57,240         -23.99%         (18,069)		TOTAL EQUIPMENT	17,960	39,161	32,074	7,087	37,668	28,031	9,637	75,309	57,240	-23.99%	(18,069)
	5798	Supervision District Equipment	0	0	0	0	0	0	0	0			0
A Mission-Driven Learning Community with a PK-12 Line of Sight 15	TOTAL	EQUIPMENT	17,960						9,637	75,309	57,240		(18,069)
				<u> </u>	n-Driven Learni	ng Community	with a PK-12 Lir	te of Sight				15	



		"Pay Excelored"											
		BY OBJECT	2019-2020 Approved Budget	2020-2021 Approved Budget	2020-2021 Actual Expenses	2020-2021 Surplus (Deficit)	2021-2022 Approved Budget	2021-2022 Actual Expenses	2021-2022 Surplus (Deficit)	2022-2023 Approved Budget	2023-2024 Requested Budget	% Change over 22/23 Budget	\$ Change over 22/23 Budget
OBJEC <sup>.</sup>	T 80	0 - OTHER OBJECTS:											
5810		Dues & Fees											
	1101		620	995	105	890	1,095	220	875	1,440	2,040	41.67%	600
1	1102	Business	0	375	0	375	375	58	317	0	0	0.00%	0
		English	365	350	0	350	350	0	350	350	350	0.00%	0
		World Languages	500	320	193	127	390	322	68	775	1,195	54.19%	420
		Home Economics	0	0	0	0	0	0	0	145	145	0.00%	0
		Technical Education	375	375	0	375	375	347	28	375	675	80.00%	300
1	1108	Math	0	629	133	496	629	224	405	300	395	31.67%	95
		Music	6,450	7,903	2,186	5,717	8,870	5,795	3,075	9,420	8,525	-9.50%	(895)
1	1111	Reading		200		,	200	0	,	0	0	0.00%	0
		Science	120	250	99	151	0	0	0	3,000	3,000	0.00%	0
		Social Studies	492	774	636	138	774	340	434	940	715	-23.94%	(225)
1	1210	Gifted & Talented	1,000	7,269	2,063	5,206	7,269	1,855	5,414	7,428	7,428	0.00%	0
		Special Education	350	4,160	220	3,940	1,400	, 0	1,400	1,400	4,114	193.86%	2,714
2	2120	Guidance	740	1,388	775	613	1,658	1,085	573	1,429	2,117	48.15%	688
2	2222	Library	5,100	20,401	12,443	7,958	18,149	16,572	1,577	16,094	18,186	13.00%	2,092
2	2310	BOE / CABE	2,499	2,499	4,844	(2,345)	2,499	4,965	(2,466)	4,542	4,666	2.73%	124
2	2410	Principals Office	19,330	19,330	18,002	1,328	19,330	17,143	2,187	20,587	22,337	8.50%	1,750
		Plant Operations	450	2,350	1,030	1,320	450	1,680	(1,230)	1,650	3,150	90.91%	1,500
		Athletics	16,935	17,735	7,380	10,355	18,335	18,730	(395)	16,030	28,876	80.14%	12,846
2	2908	Virtual High School	16,500	16,500	16,500	0	16,500	16,500	Ó	16,500	16,500	0.00%	0
		IB Program	12,100	12,998		12,998	12,998	22,785	(9,787)	12,998	12,998	0.00%	0
		Naviance		1,400			1,400	0		0	0	0.00%	0
		TOTAL DUES & FEES	83,926	118,201	66,609	51,592	113,046	108,620	4,426	115,403	137,412	19.07%	22,009
								·					
5930		Transfers Out											
3	3100	Cafeteria Subsidy	100,000	0	0	0	0	0	0	0	0	0.00%	0
3	3200	Capital Reserve Fund	0	35,000	146,637	(111,637)	35,000	35,000	0	35,000	35,000	0.00%	0
3	3200	Capital Projects	131,000	65,000		65,000	185,650	185,650	0	0	185,000	0.00%	185,000
3	3100	Contingency/Emergency	0	0		0	0	0	0	0	0	0.00%	0
		TOTAL TRANSFERS OUT	231,000	100,000	146,637	(46,637)	220,650	220,650	0	35,000	220,000	528.57%	185,000
5898		Supervision District Other Objects	4,925	4,254	4,254	0	5,004	5,004	0	5,326	5,373	0.88%	47
TOTAL O	THE	R OBJECTS	319,851	222,455	217,500	4,955	338,700	334,274	4,426	155,729	362,785	132.96%	207,056
		GRAND TOTAL	19,070,450	19,624,541	18,654,445	970,097	20,437,872	19,957,883	479,989	20,891,439	21,344,790	2.17%	453,352
		Debt Service *	1,468,225	1,539,200	1,539,200	0	1,500,250	1,488,025	12,225	793,800	909,600	14.59%	115,800
		Total Expenditures	20,538,675	21,163,741	20,193,645	970,097	21,938,122	21,445,908	492,214	21,685,239	22,254,390	2.62%	569,152
		Revenues	247,487	249,487	289,560	(40,073)	285,681	373,209	(87,528)	493,499	409,816	-16.96%	(83,683)
		Net Billings to Town	20,302,188	20,914,254	19,904,085	1,010,170	21,652,441	21,072,699	579,742	21,191,740	21,844,574	3.08%	652,835

Gross Change Over 2022/23 Budget



### JWMS STAFFING ANALYSIS

		20-21 Approved	21-22 Approved	22-23 Approved	23-24 Requested	Adjustments
	N 4 FUNDED					
Positio	n Description					
5111	Administration					
	Principal	1.0	1.0	1.0	1.0	0.0
	Dean of Students (0.6 FTE)	0.8	0.6	0.6	0.6	0.0
	Total Administration	1.8	1.6	1.6	1.6	0.0
5113	Teachers					
	Art	1.0	1.0	1.0	1.0	0.0
	English/Language Arts	2.0	2.0	2.0	2.0	0.0
	Foreign Languages	1.8	1.8	1.8	1.8	0.0
	Life Management	0.8	0.8	0.8	0.8	0.0
	Technical Education	0.8	0.8	0.8	0.8	0.0
	Mathematics	3.0	3.0	3.0	3.0	0.0
	Music	1.0	1.0	1.0	1.0	0.0
	Physical Education	1.0	1.0	1.0	2.0	1.0
	Science	2.0	2.0	2.0	2.0	0.0
	Social Studies	2.0	2.0	2.0	2.0	0.0
	Computer Education	1.0	1.0	1.0	1.0	0.0
	Gifted & Talented	0.5	0.5	0.5	0.0	-0.5
	Reading	0.5	0.5	0.5	0.5	0.0
	Special Education	4.0	4.0	4.0	4.0	0.0
	Social Worker	0.4	0.4	0.4	0.4	0.0
	Psychologist	1.0	1.0	1.0	1.0	0.0
	Speech Pathologist	0.3	0.3	0.3	0.3	0.0
	Guidance	2.0	2.0	2.0	2.0	0.0
	Dean of Students (0.4 FTE)	0.0	0.4	0.4	0.4	0.0
	Library Media Specialist	1.0	1.0	1.0	1.0	0.0
	Total Teachers	26.1	26.5	26.5	27.0	0.5
5114	Secretaries	2.0	2.0	2.0	2.0	0.0



#### JWMS STAFFING ANALYSIS

		20-21 Approved	21-22 Approved	22-23 Approved	23-24 Requested	Adjustments
5115	Custodians/Maintenance	4.9	5.0	5.0	5.0	0.0
5116	Nurse	1.0	1.0	1.0	1.0	0.0
5118	Cafeteria	2.6	2.6	2.6	2.6	0.0
5119	Para-educators / Teacher Assistant Special Education	10.0	10.0	10.0	10.0	0.0
	Total Para-educators/Teacher Asst	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>	0.0
5124	Building Substitutes	0.0	0.0	0.0	1.0	1.0
	TOTAL LOCAL FUNDED	48.4	48.7	48.7	50.2	1.5
	FUNDED					
Positior	n Description					
5119	Para-educators / Teacher Assistant Special Education Tutorial - Remedial Math & Reading	1.0 1.5	1.0 1.5	1.0 1.5	1.0 1.5	0.0 0.0
	Ū.					
5124	Building Substitutes TOTAL GRANT FUNDED	<u>1.0</u> 3.5	<u>1.0</u> 3.5	1.0 3.5	0.0 2.5	-1.0 -1.0
SUPER	VISION FUNDED					
Positior	n Description					
5113	Teachers					
	Occupational Therapist Behavior Analyst (BCBA)	0.2 0.2	0.2 0.2	0.2 0.2	0.2 0.2	0.0 0.0
5120	Network Technician	1.0	1.0	1.0	1.0	0.0
	TOTAL SUPERVISION FUNDED	1.4	1.4	1.4	1.4	0.0

A Mission-Driven Learning Community with a PK-12 Line of Sight



#### **VRHS STAFFING ANALYSIS**

		20.21 Ammerced	04 00 Ammand	22.22 Approved	23-24	
PECIO	N 4 FUNDED	20-21 Approved	21-22 Approved	22-23 Approved	Requested	Adjustments
	n Description					
5111	Administration					
	Principal	1.0	1.0	1.0	1.0	0.0
	Assistant Principal	1.0	1.0	1.0	1.0	0.0
	Athletic Director	0.0	0.0	1.0	1.0	0.0
	Total Administration	2.0	2.0	3.0	3.0	0.0
5113	Teachers					
	Art	2.0	2.0	2.0	2.0	0.0
	Business	2.0	2.0	2.0	2.0	0.0
	English/Language Arts	6.8	6.8	5.8	5.8	0.0
	Foreign Languages	4.0	4.0	4.0	4.0	0.0
	Life Management	1.0	1.0	1.0	1.0	0.0
	Technical Education	3.2	3.2	3.2	3.2	0.0
	Mathematics	6.0	6.0	5.0	5.0	0.0
	Music	2.0	2.0	2.0	2.0	0.0
	Physical Education/Health	3.0	3.0	3.0	3.0	0.0
	Science	6.0	6.0	6.0	6.0	0.0
	Social Studies	6.0	6.0	6.0	6.0	0.0
	Gifted & Talented	0.5	0.5	0.5	0.0	-0.5
	Special Education	8.0	8.0	8.0	8.0	0.0
	Social Worker	2.6	2.6	2.6	2.6	0.0
	Speech Pathologist	0.5	0.5	0.5	0.5	0.0
	Guidance	3.0	3.0	3.0	3.0	0.0
	Library Media Specialist	1.0	1.0	1.0	1.0	0.0
	Total Teachers	57.6	57.6	55.6	55.1	-0.5
5114	Secretaries (2 12-Month, 3 10-Month)	4.6	4.6	4.6	4.6	0.0
5115	Custodians/Maintenance	5.6	5.0	5.0	5.0	0.0

4-	R	Regional Sch Chester – Deep River equested Budget for S				
5116	Nurse	1.0	1.0	1.0	1.0	0.0
5118	Cafeteria	3.4	3.4	3.4	3.4	0.0
5119	Para-educators / Teacher Assistant					
	Special Education	14.0	14.0	14.0	14.0	0.0
	Security	2.0	2.0	2.0	2.0	0.0
	In School Suspension ISS	1.0	1.0	1.0	1.0	0.0
	Library	1.0	1.0	1.0	1.0	0.0
	Total Para-educators/Teacher Asst	18.0	18.0	18.0	18.0	0.0
5124	Building Substitutes	0.0	0.0	0.0	1.0	1.0
	TOTAL LOCAL FUNDED	92.2	91.6	90.6	91.1	0.5
GRANT	FUNDED					
Positio	n Description					
5113	Special Education Teacher	0.0	0.0	0.0	0.0	0.0
5119	Para-educators / Teacher Assistant					
	Special Education	1.0	1.0	1.0	1.0	0.0
	Tutorial - Remedial Reading	0.0	0.0	0.0	0.0	0.0
5124	Building Substitutes	1.0	1.0	1.0	0.0	-1.0
	TOTAL GRANT FUNDED	2.0	2.0	2.0	1.0	-1.0
SUPER	VISION FUNDED *					
	VISION FUNDED * n Description					
	n <u>Description</u> Teachers					
Positio	n Description Teachers Occupational Therapist	0.2	0.2	0.2	0.2	0.0
Positio	n <u>Description</u> Teachers	0.2	0.2 0.2	0.2	0.2 0.2	0.0 0.0
Positio	n Description Teachers Occupational Therapist					
Positio	n Description Teachers Occupational Therapist Behavior Analyst (BCBA)	0.2	0.2	0.2	0.2	0.0

A Mission-Driven Learning Community with a PK-12 Line of Sight

#### Regional School District #4

#### Chester - Deep River - Essex - Region 4

### Requested Budget for School Year 2023-2024

RECAP

EXPENSES:		Approved Budget	Requested Budget	\$\$\$	%%%
Object		2022-2023	2023-2024	Change	Change
Category	Object Description				
100	Salaries	\$11,264,218	\$11,647,715	\$383,497	3.40%
200	Employee Benefits	\$4,085,438	\$3,576,714	-\$508,724	-12.45
300	Purchased Services	\$580,241	\$621,613	\$41,372	7.13
400	Purchased Property Services	\$1,110,663	\$1,164,174	\$53,511	4.82
500	Other Purchased Services	\$2,873,375	\$3,004,899	\$131,524	4.58
600	Supplies	\$746,466	\$909,651	\$163,185	21.86
700	Property	\$75,309	\$57,240	-\$18,069	-23.99
800	Other Objects	\$120,729	\$142,785	\$22,056	18.27
	TOTAL	\$20,856,439	\$21,124,790	\$268,352	1.29
RANSFERS/CA					
930	Cafeteria Subsidy	0	0	\$0	0
930	Capital Projects	0	185,000	\$185,000	100
930	Capital Fund - Future Projects	35,000	35,000	\$0	0
930	Emergency/Contingency	0	0	\$0	0
	TOTAL TRANSFERS/CAPITAL	35,000	220,000	\$185,000	528.6
EVENUE:					
	Total Anticipated Revenue	493,499	409,816	-\$83,683	-16.96
NET EXPENSE	S (Expenses less Revenue)	\$20,397,940	\$20,934,974	\$333,277	1.63
910	Debt Reduction (interest/principal)	793,800	909,600	\$115,800	14.59
	TOTAL DEBT SERVICE	793,800	909,600	\$115,800	14.59
TOTAL EXPEN	IDITURES	\$21,685,239	\$22,254,390	\$569,152	2.62
	LUS CAPITAL AND DEBT SERVICE)	<i>\\</i> 21,000,200	<i><b>\\\\\\\\\\\\\</b></i>	<i>\\</i> 000,102	2.02
-	T BILLINGS TO TOWNS	\$21,191,740	<mark>\$21,844,574</mark>	\$652,835	3.08
(EXPENSES LESS F	REVENUE PLUS DEBT SERVICE)	-	_		
	G REQUIRED OF TOWNS:				
	TOWN'S SHARE OF ADM*	2022-2023	2023-2024	Change	Change
	CHESTER	4,937,675	4,960,720	\$23,045	0.47
	DEEP RIVER	7,431,943	8,064,796		
	ESSEX	7,431,943 8,822,121	8,004,790 8,819,058	\$632,853 -\$3,063	8.52 -0.03
	TOTAL	21,191,740	21,844,574	•	3.08
	IUIAL	21,131,740	21,044,374	\$652,835	3.08

					FOOLY	ΤΟΤΑΙ
			CHESTER	DEEP RIVER	ESSEX	TOTAL
Obj. #	Proposed Budget	Description	22.71%	36.92%	40.37%	100%
<u> 100 - SALA</u>	RIES:					
5111	728,073	Administration	165,339	268,797	293,936	728,073
5112	84,653	Department Coordinators Salary	19,224	31,253	34,176	84,653
5113	6,673,823	Teacher Salary	1,515,569	2,463,908	2,694,346	6,673,823
5114	408,293	Secretary Salary	92,720	150,738	164,835	408,293
5115	621,612	Custodian Salary	141,163	229,493	250,956	621,612
5116	125,118	Nurse Salary	28,413	46,192	50,513	125,118
5118	34,648	Food Service Administrator Salary	7,868	12,792	13,988	34,648
5118	13,848	Food Service Bookkeeper Salary	3,145	5,113	5,591	13,848
5118	141,137	Food Service Salary	32,051	52,106	56,980	141,137
5119	868,633	Para-Educator Salary	197,259	320,691	350,683	868,633
5123	236,250	Substitute Teacher	53,650	87,221	95,378	236,250
5124	500	Substitute Secretary	114	185	202	500
5124	5,750	Substitute Para-Educator	1,306	2,123	2,321	5,750
5124	1,000	Substitute Custodian	227	369	404	1,000
5124	500	Substitute Cafeteria	114	185	202	500
5133	14,758	Mentor	3,351	5,449	5,958	14,758
5133	155,780	Extra-Curricular	35,376	57,512	62,891	155,780
5133	325,928	Coach	74,016	120,329	131,583	325,928
5134	7,987	Secretary OT / BOE Clerk Salary	1,814	2,949	3,225	7,987
5135	15,000	Custodian Overtime	3,406	5,538	6,056	15,000
5138	3,000	Cafeteria Overtime	681	1,108	1,211	3,000
5198	1,181,423	Supervision District Salary	268,291	436,169	476,962	1,181,423
100	11,647,715	TOTAL SALARIES	2,645,099	4,300,219	4,702,397	11,647,715

		r	•	ſ	
			DEEP RIVER		TOTAL
Proposed Budget	Description	22.71%	36.92%	40.37%	100%
<u>OYEE BENEFITS:</u>					
2,298,960	Health Insurance	522,075	848,753	928,133	2,298,960
0	Appropriation: Health Insurance Reserve	0	0	0	0
13,447	Life Insurance	3,054	4,964	5,429	13,447
256,777	MERF	58,312	94,799	103,666	256,777
333,117	FICA/Medicare	75,648	122,983	134,485	333,117
15,000	Unemployment Compensation	3,406	5,538	6,056	15,000
80,940	Worker's Compensation	18,381	29,882	32,677	80,940
28,750	Annuities	6,529	10,614	11,607	28,750
549,723	Supervision District Fringe Benefits	124,837	202,952	221,933	549,723
3,576,714	TOTAL EMPLOYEE BENEFITS	812,242	1,320,487	1,443,985	3,576,714
HASED & TECHNICA	AL SERVICES:				
7,700	Purchased Services	1,749	2,843	3,109	7,700
100,020	Professional Development Programs	22,714	36,926	40,380	100,020
197,011	Other Professional Services	44,740	72,734	79,537	197,011
154,555	Technical Services	35,098	57,060	62,397	154,555
162,327	Supervision District Purchased Srvcs	36,863	59,929	65,534	162,327
621,613	TOTAL PURCHASED SERVICES	141,163	229,493	250,957	621,613
HASED PROPERTY	<u>SERVICES:</u>				
339,000	Electricity	76,984	125,155	136,861	339,000
56,700	Snow Plowing	12,876	20,933	22,891	56,700
469,214	Repairs & Maintenance	106,555	173,229	189,430	469,214
284,314	Rentals		104,966	114,783	284,314
14,946	Supervision District Purchased Prop Srvcs	3,394	5,518	6,034	14,946
,	TOTAL PURCHASED PROPERTY SERVICES	264,374	429,801	469,999	1,164,174
	OYEE BENEFITS: 2,298,960 0 13,447 256,777 333,117 15,000 80,940 28,750 549,723 3,576,714 HASED & TECHNICA 7,700 100,020 197,011 154,555 162,327 621,613 HASED PROPERTY 339,000 56,700 469,214 284,314	OYEE BENEFITS:         2,298,960       Health Insurance         0       Appropriation: Health Insurance Reserve         13,447       Life Insurance         256,777       MERF         333,117       FICA/Medicare         15,000       Unemployment Compensation         80,940       Worker's Compensation         28,750       Annuities         549,723       Supervision District Fringe Benefits         3,576,714       TOTAL EMPLOYEE BENEFITS         CHASED & TECHNICAL SERVICES:         7,700       Purchased Services         100,020       Professional Development Programs         197,011       Other Professional Services         162,327       Supervision District Purchased Srvcs         621,613       TOTAL PURCHASED SERVICES         CHASED PROPERTY SERVICES:         339,000       Electricity         56,700       Snow Plowing         469,214       Repairs & Maintenance         284,314       Rentals         14,946       Supervision District Purchased Prop Srvcs	OYEE BENEFITS:           2,298,960         Health Insurance         522,075           0         Appropriation: Health Insurance Reserve         0           13,447         Life Insurance         3,054           256,777         MERF         58,312           333,117         FICA/Medicare         75,648           15,000         Unemployment Compensation         3,406           80,940         Worker's Compensation         18,381           28,750         Annuities         6,529           549,723         Supervision District Fringe Benefits         124,837           3,576,714         TOTAL EMPLOYEE BENEFITS         812,242           CHASED & TECHNICAL SERVICES:         7,700         Purchased Services         1,749           100,020         Professional Development Programs         22,714           197,011         Other Professional Services         35,098           162,327         Supervision District Purchased Srvcs         36,863           621,613         TOTAL PURCHASED SERVICES         141,163           CHASED PROPERTY SERVICES:         141,163           339,000         Electricity         76,984           56,700         Snow Plowing         12,876           469,214         Repai	Proposed Budget         Description         22.71%         36.92%           OYEE BENEFITS:	Proposed Budget         Description         22.71%         36.92%         40.37%           OYEE BENEFITS:

			CHESTER	DEEP RIVER	ESSEX	TOTAL
Obj. #	Proposed Budget	Description	22.71%	36.92%	40.37%	100%
		N/1050				
	ER PURCHASED SER					
5510	59,436	Transportation Voc Ed	13,497	21,943	23,995	59,436
5511	558,921	Out-of-District Transportation	126,926	206,348	225,647	558,921
5515	13,050	Field Trips	2,964	4,818	5,269	13,050
5516	93,659	Athletic Transportation	21,269	34,578	37,812	93,659
5517	20,743	Late Bus	4,711	7,658	8,374	20,743
5520	115,359	Comprehensive Insurance	26,197	42,589	46,573	115,359
5530	13,500	Communications	3,066	4,984	5,450	13,500
5540	2,500	Advertising	568	923	1,009	2,500
5560	47,636	Magnet & VoAg Tuition	10,818	17,587	19,232	47,636
5561	1,602,184	Out-of-District Tuition	363,843	591,510	646,831	1,602,184
5580	25,450	Travel & Conference	5,779	9,396	10,275	25,450
5598	452,461	Supervision District Other Purch Service	102,750	167,044	182,667	452,461
500	3,004,899	TOTAL OTHER PURCHASED SERVICES	682,388	1,109,379	1,213,133	3,004,899
<u>600 - SUPF</u>	PLIES:					
5610	85,376	General Supplies	19,388	31,520	34,468	85,376
5611	319,765	Instructional Supplies	72,616	118,054	129,095	319,765
5613	59,000	Maintenance Supplies	13,398	21,782	23,819	59,000
5623	750	Bottled Gas	170	277	303	750
5624	274,306	Heating Fuel	62,293	101,271	110,742	274,306
5626	9,000	Gasoline	2,044	3,323	3,633	9,000
5641	85,297	Textbooks & Workbooks	19,370	31,491	34,436	85,297
5642	17,040	Library & Professional Books	3,870	6,291	6,879	17,040
5698	59,117	Supervision District Supplies	13,425	21,825	23,867	59,117
600	909,651	TOTAL SUPPLIES	206,574	335,834	367,243	909,651

Obj. #	Proposed Budget	Description	CHESTER 22.71%	DEEP RIVER 36.92%	ESSEX 40.37%	TOTAL 100%
<u>700 - PROF</u>						
5730	57,240	Equipment	12,999	21,132	23,109	57,240
5798	-	Supervision District Equipment	0	0	0	0/,210
700	57,240	TOTAL EQUIPMENT	12,999	21,132	23,109	57,240
	ER OBJECTS:					
5810	137,412	Dues & Fees	31,205	50,731	55,476	137,412
5898	5,373	Supervision District Other Objects	1,220	1,984	2,169	5,373
800	142,785	TOTAL OTHER OBJECTS	32,425	52,715	57,645	142,785
900 - CAPI	ΤΛΙ					
<u>5930</u>		Capital Reserve Account	49,960	81,222	88,818	220,000
0000	-	Capital Projects	40,000 0	01,222	0	0
900	220,000	TOTAL CAPITAL	49,960	81,222	88,818	220,000
				,		
	21,344,790	TOTAL	4,847,223	7,880,281	8,617,286	21,344,790
	21,344,790	GRAND TOTAL	4,847,223	7,880,281	8,617,286	21,344,790
	909,600	Debt Service	206,563	335,815	367,222	909,600
	22,254,390	Total Expenditures	5,053,786	8,216,096	8,984,508	22,254,390
	409,816	Revenues	93,066	151,300	165,450	409,816
	21,844,574	Net Billings to Town	4,960,720	8,064,796	8,819,058	21,844,574



#### REVENUE

	Actual	Actual	Actual	Estimated	Actual	Requested	Estimated	\$
Revenue Source	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2022-2023	2023-2024	Change
INTERGOVERNMENTAL	274,499	247,112	247,112	280,581	359,243	486,399	388,216	(98,183)
Excess Cost	263,851	239,290	239,290	153,560	314,064	474,220	376,037	(98,183)
					•			(30,103)
Adult Education	10,648	7,822	7,822	7,822	12,179	12,179	12,179	0
Transportation Reimb	0	0	0	0	0	0	0	0
OOD Tuition				0	33,000			0
ESSER II Grant 21-22				119,199		0	0	0
ESSER III Grant 22-23				0		0	0	0
				-		-	_	_
INTEREST INCOME	375	736	375	100	0	100	100	0
OTHER INCOME								
Miscellaneous Income	2,000	2,000	2,000	2,000	0	2,000	16,500	14,500
Building Rental Income	,	,	· ·	3,000	13,966	5,000		, 0
				-,	,	-,	-,	-
Total Revenue	274,874	247,848	249,487	285,681	373,209	493,499	409,816	(83,683)
	,•••	,510	,	,	,	,	,	(,-,-,
Total Reduction Of Billings	274,874	247,848	249,487	285,681	373,209	493,499	409,816	(83,683)